

Colchester Borough Homes

Equality Impact Assessment Form - An Analysis of the Effects on Equality

Section 1: Initial Equality Impact Assessment

Name of policy/ decision to be assessed:

Business Development Plan

1. What is the main purpose of the policy/ plan?

To set out sources of and targets for income for the Company in addition to the management fee that will be used for the following purposes:

- Maintaining existing services against reducing budgets (addressing reputational risk)
- Producing a positive income of £200k per annum (£1million over 5 years) VFM target to address deficits in the CBH business plan forecasts (Financial risk).

2. What main areas or activities does it cover?

Commercial trading.

3. Are there changes to an existing policy being considered in this assessment? If so what are they?

No.

4. Who are the main audience, users or customers who will be affected by the policy?

CBH Board and staff.

5. What outcomes do you want to achieve from the policy?

To approve a strategy to seek additional income to the Company from sources other than the management fee from CBC.

6. Are other service areas or partner agencies involved in delivery? If so, please give details below:

No.

7. Are you aware of any relevant information, data, surveys or consultations which help us to assess the likely or actual impact of the policy upon customers or staff?

No.

8. The 'general duty' states that we must have "due regard" to the need to:

- (a) eliminate unlawful discrimination, harassment and victimisation
- (b) advance equality of opportunity between people who share a 'protected characteristic'¹ and those who do not²
- (c) foster good relations between people who share a protected characteristic and those who do not³

Not all policies help us to meet the 'general duty', but most do.

Where applicable, explain how this policy helps us to meet the 'general duty':

The policy helps us to 'eliminate unlawful discrimination, harassment and victimisation' in the following way(s):

N/A

The policy helps us to 'advance equality of opportunity...' in the following way(s):

N/A

The policy helps us to 'foster good relations...' in the following way(s):

N/A

¹ The Equality Act's 'protected characteristics' include age, disability, gender reassignment, pregnancy and maternity, race, religion or belief and sex and sexual orientation. It also covers marriage and civil partnerships, but not for all aspects of the duty.

² This involves having due regard, in particular, to the need to: (a) remove or minimise disadvantages suffered by persons who share a protected characteristic that are connected to that characteristic; (b) take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it, and (c) encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

³ This involves having due regard, in particular, to the need to (a) tackle prejudice, and (b) promote understanding.

9. This section helps us to identify any disproportionate impacts. Please indicate in the table below whether the policy is likely to particularly benefit or disadvantage any of the 'protected characteristics'.

'Protected characteristic' group		Positive Impact	Explain how it could particularly benefit the group	Negative Impact	Explain how it could particularly disadvantage the group
Age	Older people (60+)	X	Any profit generated by external trading will be reinvested into the company to assist with the delivery of CBH's core works. This would particularly benefit vulnerable groups.	X	Commercial trading could tie-up existing staff resources which could hinder the delivery of CBH's core works.
	Younger people (17-25) and children (0-16)	X	As above	X	As above
Disability	Physical	X	As above	X	As above
	Sensory	X	As above	X	People with a sensory disability may have difficulty accessing this policy.
	Learning	X	As above		None identified
	Mental health issues	X	As above		None identified
	Other – <i>specify</i>				
Ethnicity ⁴	White		None identified		None identified
	Black		None identified		None identified
	Chinese		None identified		None identified
	Mixed Ethnic Origin		None identified		None identified
	Gypsies/ Travellers		None identified		None identified
	Other – <i>please state</i>				
Language	English not first language		None identified	X	Persons whose first language is not English may have difficulty accessing this policy.

⁴ National Census 2011 categories are: Bangladeshi, Indian, Pakistani, Other Asian (Asian or Asian British), African, Caribbean, Other Black (Black or Black British), White and Black African, White and Asian, White and Black Caribbean (Mixed), British, Irish, Other White (White), Chinese, Other (Other Ethnic Group).

'Protected characteristic' group		Positive Impact	Explain how it could particularly benefit the group	Negative Impact	Explain how it could particularly disadvantage the group
Pregnancy and Maternity	Women who are pregnant or have given birth in last 26 weeks	X	Any profit generated by external trading will be reinvested into the company to assist with the delivery of CBH's core works. This would particularly benefit vulnerable groups.		None identified
Religion or Belief	People with a religious belief (or none)		None identified		None identified
Sex	Men		None identified		None identified
	Women		None identified		None identified
Gender Reassignment ⁵	Transgender/ Transsexual ⁶		None identified		None identified
Sexual Orientation	Bisexual, Heterosexual, Gay or Lesbian		None identified		None identified
Marriage and Civil Partnership	People who are married or in a civil partnership		None identified		None identified

10. If you have identified any negative impacts (above) how can they be minimised or removed?

See below

⁵ The protected characteristic of gender reassignment is defined by the Equality Act 2010 as “a person proposing to undergo, is undergoing or has undergone a process (or part of a process) for the purpose of reassigning the person's sex by changing physiological or other attributes of sex.” This is a personal process that may involve medical interventions such as counselling, psychotherapy, hormone therapy or surgery, but does not have to.

⁶ It is generally held that people who are *transgender* disguise their features or clothing to resemble their preferred sex, whereas people who are *transsexual* wish to change their body to completely resemble their preferred sex.

Potential negative impact: Commercial trading could tie-up existing staff resources which could hinder the delivery of CBH's core works.

CBH Management will manage staff resources in order to ensure that core works continue to be delivered. Additional resources may need to be recruited to undertake external trading.

Potential negative impact: People with a sensory disability may have difficulty accessing this policy.

The policy can be downloaded and read via “Browse Aloud” or similar tools.

Potential negative impact: Persons whose first language is not English may have difficulty accessing this policy.

The CBH website has a link to Google translate which can assist persons in reading policy.

11. Could the policy discriminate⁷ against any ‘protected characteristic’, either directly or indirectly⁸?

No.

⁷ The Council has a general duty to ‘eliminate unlawful discrimination, harassment and victimisation’. Direct discrimination occurs when a person is treated less favourably than another in a comparable situation because of their ‘protected characteristic’ whether on grounds of age, disability, pregnancy and maternity, ethnicity; religion or belief; sex (gender), sexual orientation, or marriage and civil partnership. Indirect discrimination occurs when an apparently neutral provision or practice would nevertheless disadvantage people on the grounds of their ‘protected characteristic’.

⁸ If you answer ‘yes’ to question 11 (above) you will need to complete this section *and* go on to complete Section 2 in order to conduct a full Equality Impact Assessment.

Summary and findings of Initial Equality Impact Assessment

12. Please put a tick in the relevant box to confirm your findings, and what the next step is:

Findings	Action required
No negative impacts have been identified	Sign off screening and finish.
Negative impacts have been identified but have been minimised or removed X	Sign off screening and finish.
Negative impacts could not be minimised or removed	Sign off screening and complete a full impact assessment – Section 2.
There is insufficient evidence to make a judgement.	Sign off screening and complete a full impact assessment – Section 2.

13. Name and job title of person completing this form:

Lee Spalding, Head of Design & Construction Management

14. Date of completion:

February 2021

15. Date for update or review of this screening:

April 2022